

Meeting Title	Board of Directors		
Date	22.07.21	Agenda item	Bo.7.21.6

Report from the Chairman

Presented by	Dr Maxwell Mclean, Chairman		
Author	Jacqui Maurice, Head of Corporate Governance		
Lead Director	Dr Maxwell Mclean, Chairman		
Purpose of the paper	The report provides an update on activity and engagement involving the Council of Governors since the previous report provided to the Board in May 2021.		
Key control	N/A		
Action required	To note		
Previously discussed at/ informed by			
Previously approved at:	Committee/Group	Date	

Situation

1. Accessing Public Meetings of the Council of Governors and the Board of Directors

I have advised our Governors that our public meetings involving the Council of Governors and the Board of Directors will continue to take place virtually at least until the end of September 2021. As with our previous Board and Council meetings, we have taken steps for our open meetings to be accessible to the public. The meeting of the Board held on 20 May and the Council held on 15 April are available on YouTube. The links for the meetings are available on the Trust website [here](#) for the Board of Directors and [here](#) for the Council of Governors.

This meeting of the Board will be recorded, and uploaded on 23 July 2021. The annotated agenda providing a time stamp for each item will also be published along with the link to the recording on the Trust website [here](#).

2. Governor Elections and appointments

• Public Governors

I am very pleased to confirm that following the completion of our Public elections we welcome the following new Governors to our Council.

- Mr Adrian Cresswell, Public Governor Bradford South
- Ms Caroline Chapman, Public Governor Shipley
- Mr Ibrar Hussain, Public Governor Bradford West

Their three year terms will conclude on 31 April 2024.

• Partner Governor

I am also very pleased to welcome our new Partner Governor, Professor Anne Forster representing the University of Leeds. Professor Forster replaces Dr Andrew Clegg whose term concluded at the end of March 2021. Professor Forster was formerly a Governor at Airedale NHS Foundation Trust and comes with a welcome wealth of experience in this role.

At appendix 1 please find profile information regarding our new Governors.

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- Governor vacancies**

It is with regret the Ms Pauline Garnett, Staff Governor Nursing and Midwifery is standing down from her role in September 2021 as she will be taking up a new role at Barnsley Hospital as their Head of Inclusion and Wellbeing. I have wished Pauline well in her new endeavours and expressed our thanks for her commitment to the Council and the delivery of her duties and responsibilities.

From September we will have a Staff Governor vacancy which will need to be filled. There also remains one Governor vacancy with regard to our Public constituency of Keighley and one Governor vacancy with regard to Bradford South. All vacancies will be included in our next elections process to be launched in January 2022.

Information regarding the elections schedule will be provided at the next Council of Governors meeting scheduled for 21 October 2021 (and to the Board in November 2021).

3. Corporate Strategy Development

The Council has been advised that our Trust's five-year corporate strategy is being refreshed to ensure it reflects the many changes that have shaped the way we now work, deliver care and strive to be a truly outstanding organisation. Governors have been provided with a slide pack and information in relation to [People, Partners and Place: our plan for the year ahead](#) to support our Council members in any engagement they undertaken with their constituencies and appointing organisations. We will have a preliminary discussion about our process at the Council of Governors meeting on 15 July. Governors will have the opportunity to share their views and thoughts on Monday 26 July 2021 at a dedicated session.

Governors have also been advised of the short [survey](#) that has been created to enable our stakeholders to provide their views and were asked to share this with their contacts so that the Trust is able to gather as much feedback as possible. The deadline for completion of the survey is Monday 26 July. I would also like to encourage as many of our stakeholders as possible to complete the survey.

4. Governor Engagement / Development Sessions

The following provides an overview of four recent sessions delivered to our Council. These sessions were extremely well attended and also recorded for review by Governors not present.

- Our Chaplaincy Service**

On 13 May 2021 Governors attended a session delivered by Ms Karen Dawber, Chief Nurse who was joined by the following members of the Chaplaincy team.

- Mohammed Arshad, Head of Chaplaincy,
- Karen Bentley, Assistant Chief Nurse,
- Laura Booth, Quality Lead Patient Experience
- Joanna Mutlow, Humanist Chaplain

The Governors heard about the Chaplaincy Project 2021 and the key changes to the service undertaken since March 2020 including the appointment of a Humanist Chaplain.

- Operational Planning and Guidance 2021**

Led by Matthew Horner, Director of Finance and Sajid Azeb, Chief Operating Officer; the Governors received a briefing regarding Operational and Financial Planning. This session

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was also delivered on 13 May 2021.

- **Performance Update**

On 6 July Governors received a comprehensive briefing from the Chief Operating Officer, Sajid Azeb providing an update on our operational performance in relation to key performance indicators. This session covered;

- Emergency care standards
- Length of stay greater than 21 days
- The cancer targets (2 week wait, 28 day faster diagnosis and, 62 day to first treatment)
- Referral to Treatment 18 weeks target
- Diagnostic waiting times.

- **Plans for a Digital Future**

Also on 6 July, Governors received a briefing from the Chief Digital and Information Officer, Paul Rice which covered a broad range of developments taking place at our Trust which covered EPR (the Electronic Patient Record), our Command Centre, developments with regard to our Maternity Services system and, our use of Data.

All four of the engagement/development sessions held have been exceptional and provided our Council with an in depth view of current operations within key areas as well as key strategic developments. I am also pleased that our sessions have been opened up for Non-Executive Directors and Executive Directors to attend alongside our Governors.

5. Key Communications

All Governors continue to be in receipt of daily updates regarding the Trust's Covid-19 position. I have ensured that other key communications continue to be shared as a matter of course so that Council members continue to remain in touch with all developments at our Trust. As a reminder, Governors continue to have access to Let's Talk (staff newsletter), the daily Covid-19 global emails to staff (which also include links to the Chief Executive's podcasts and videos).

Our latest member communications produced by the Communications team was circulated in June. This is available for download [here](#). The easy read version has been commissioned and the link will be provided to Governors (and Board members) shortly.

6. My quarterly meeting with Governors

My quarterly meeting with Governors took place virtually on Tuesday 6 July 2021 and outcomes from that meeting will be shared with the Council at our meeting on 15 July where appropriate.

7. Joint Session: Governors and Non-Executive Directors

Our next joint session with the Governors is scheduled for Thursday 15 July from 2.15pm to 3.15pm (prior to the Council of Governors meeting). Again this will be a virtual session and the outcomes will be reported on later that afternoon at the Council of Governors meeting.

Recommendation

The Board of Directors is asked to note this report.

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Appendix 1

Our new Governors

Professor Anne Forster



Anne is the Head of the Academic Unit for Ageing and Stroke Research (ASR), which although part of the University of Leeds has been based in, and supported by, Bradford Teaching Hospitals NHS Foundation Trust for more than 30 years. She is a physiotherapist by background and a National Institute for Health Research (NIHR) Senior Investigator. ASR is a leading centre for applied health research in frailty, care home research and improving outcomes for people after stroke. Current grant income is over £11 million with the majority of its work funded by the NIHR. Anne is proud to work at the Trust and pleased to contribute to its ongoing development as a Governor.

Caroline Chapman, Public Governor Shipley



Caroline was elected Public Governor for Shipley in May 2021. Caroline leads Marketing and Communications at Incommunities, where she is responsible for corporate communications, internal communications, employee engagement and external affairs. She is passionate about Bradford, the work of the NHS, and ensuring its modernisation remains true to the NHS Constitution and is based on need, accessible to all and accountable to the communities it serves. She is excited to join the team and work together to create opportunities and address inequalities. Caroline is an elected member of the Chartered Institute of Marketing, a member of the Chartered Institute of Housing, co-founded WISH

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Yorkshire and Humberside, and is Chair of the Yorkshire and Humber Communications Group for the National Housing Federation. She is also holds a certificate in Organisational Development from Roffey Park.

Ibrar Hussain, Public Governor Bradford West



Ibrar works in the legal profession specialising in criminal defence work, and recently became a councillor on Bradford Council. He's also a trustee for a charity which supports vulnerable people within the Bradford district and across the world by providing a food bank and hot meals including a weekly soup kitchen. Ibrar believes that the NHS must be protected, and is particularly keen to help ensure the Trust continues to focus on its strategic objectives and the challenges it faces, while safeguarding its primary purpose – delivering high-quality healthcare.

Adrian Cresswell, Public Governor Bradford South



I was born in Bradford and myself and my family have all benefited from the care and expertise of Bradford Hospitals. My children were born at the maternity unit. My mother worked in the health service as a nurse for 40 years. She trained and worked in Bradford hospitals all her career and she loved it.

I want to be a governor so I can contribute to maintaining and improving this invaluable part of our community. I am a former head teacher and have over 25 years' experience of being on governing bodies and understand how they work. More importantly I feel I know how to use them to make the institution they represent work more efficiently with the patient and the community at the centre of everything they do. Hospitals are large, complex organisations that run at great

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expense. I do believe, however, that the very best hospitals operate with only one thing in mind: the patient. Their physical health, their mental health, their dignity and the quality of their life in their years ahead. I would like to help the hospitals of Bradford to continue to do this now and in the future. I am married and live in Bradford. I like sport, travel and theatre. I play golf and tennis and watch my old rugby team, Bradford Salem, every Saturday with a few of my old teammates. I also enjoy a curry – in the best tradition of a true Bradfordian.